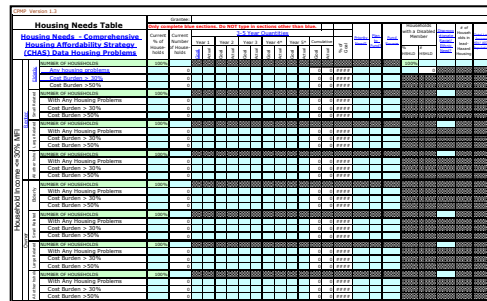


SWIGER CONSULTING, INC.

PREPARATION OF CONSOLIDATED PLANS FOR ENTITLEMENT MUNICIPALITIES, COUNTIES AND CONSORTIA

These HUD-required documents provide the rationale, priorities and documentation to support Community Development Block Grant funding for entitlement communities. The Plans entail significant research and detailed analysis of census data and the use of HUD's Comprehensive Housing Affordability Strategy database to determine the need for housing by tenure (owner/renter), income level, and other characteristics, including age, special needs, and household size. In addition, there are public participation and comment requirements, as well as meetings with potential grantees and participating communities in the case of county and consortium Plans.

Dr. Ernest Swiger was involved in the preparation of six of these Plans in 2000 and eleven of them in 2005. The major focus of his work was upon the collection, analysis and use of the demographic, financial and housing data that serves as the basis for program focus and decision-making. The research and analysis tasks were made more complex in several instances because of the presence of entitlement communities within a county or consortium area and the geographic configuration of some homeless or HIV/AIDS programs. He was actively involved in public outreach and comment activities for a number of Plans, as well as assisting in developing goals, objectives and priorities. It should be noted that all of the 2005 Plans that Dr. Swiger prepared used the Consolidated Plan Management Process (CPMP) tool.



The image shows a screenshot of a software tool titled 'Housing Needs Table'. The table is a large grid with multiple columns and rows. The columns include 'Total Housing Units', 'Total Units in Need', 'Total Units in Shortage', 'Total Units in Excess', 'Total Units in Shortage/Excess', 'Total Units in Shortage/Excess (as % of Total Units)', 'Total Units in Shortage/Excess (as % of Total Units in Need)', 'Total Units in Shortage/Excess (as % of Total Units in Shortage)', and 'Total Units in Shortage/Excess (as % of Total Units in Excess)'. The rows are organized into sections: 'TOTAL HOUSING UNITS (2000-2005)', 'TOTAL UNITS IN NEED (2000-2005)', 'TOTAL UNITS IN SHORTAGE (2000-2005)', and 'TOTAL UNITS IN EXCESS (2000-2005)'. Each section contains sub-rows for 'Owner-occupied', 'Renter-occupied', and 'Total'. The data is presented in a color-coded format, with green and blue cells indicating different values or categories.

CPMP Housing Needs Table

Dr. Swiger worked closely with most entities in the development and implementation of HUD's Performance Measurement program. The latter task included developing or adapting grant application materials to ensure that applicants were aware of and prepared to collect the types of data necessary to meet these reporting and measurement requirements.

All of the Plans that Dr. Swiger prepared were accepted by the respective HUD offices with only minor comments or questions.